

# Work Standard Development in Plywood Manufacturer: A Case Study

## About the Client

- Client is one of the leading manufacturers of Plywood used for various applications.
- From flexible plywood's that offer a unique blend of form and functionality to specially treated, Fire-Retardant plywood's that find use in a myriad of construction purposes the client has a wide variety of products to cater to various demands of their customers

## Aims/Objectives

- Work Content Measurement using PMTS technique, Time Study or Production Study of in-scope areas.
- Work Standard Development
- Cycle Time, Manpower & Capacity Calculation
- Eliminating Waste and Non-Value-Added Activities to increase productivity.
- Improving the effective Utilization or Optimization of resources
- Improvement and Suggestions for making existing system better.

## Client's Challenge

- Reduction in manpower fatigue.
- Dashboards for production planning as per demand.
- Muda & Muri analysis for further improvement.
- Identify true potential capacity of plant.
- Low manpower utilization.

## PMI's Approach

The study was organized in a 3-stage process:

1. Data Collection - Video shooting of all activities on the line.
2. Estimation & Data Analysis – PMTS technique estimation, work distribution, dashboard preparation, Muda & Muri analysis.
3. Results and Conclusion – Dashboards for future planning, fatigue reduction, improved productivity, improved manpower utilization, identification of NVA work content.

### **Involvement of Associates –**

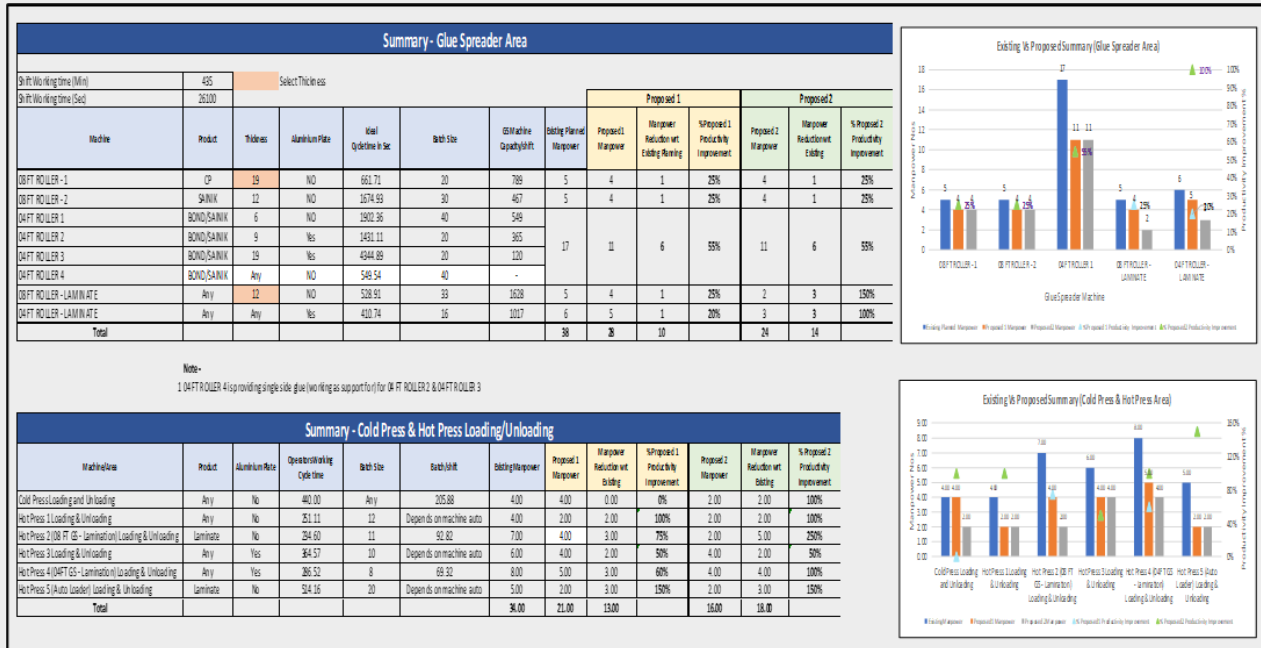
- PMI – 1 Project Manager, 2 Engineers.
- Client – 2 Project Co-ordinators.

# Data Collection-

- Video recording of the activities carried in Direct and Indirect areas of the in-scope areas.
- Interaction with client to understand process from videos.

# Data Analysis -

- Preparation of elemental details using PMTS technique & validation by client.
- Analysis (Work distribution/VA-NVA identification) for manpower calculation, optimum manpower utilization & identifying capacity.
- Dashboard preparation for production planning as per demand.



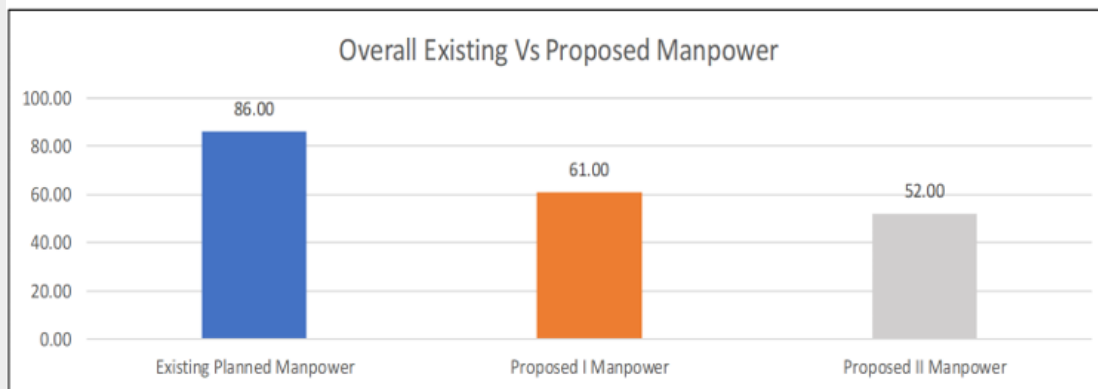
- Improvement & suggestions for fatigue reduction & making existing system better.

# Results & Conclusion

After doing analysis and evaluation following results were obtained –

1. Improved productivity by 65%.
2. Fatigue reduction by rotation of operators in between lines.

Existing Planned Manpower	Proposed I Manpower	Proposed I % Manpower Reduction	Proposed II Manpower	Proposed II % Manpower Reduction
<b>86.00</b>	<b>61.00</b>	<b>29%</b>	<b>52.00</b>	<b>40%</b>



Overall Manpower Summary

## Contact Details

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